



**TONBRIDGE TOWN SAILING CLUB LIMITED**

**BY GUARANTEE  
COMPANY NUMBER 12217769**

**ARTICLES OF ASSOCIATION  
20<sup>th</sup> February 2026**

**THE COMPANIES ACT 2006**  
**PRIVATE COMPANY LIMITED BY GUARANTEE**

**ARTICLES OF ASSOCIATION**  
**OF**  
**TONBRIDGE TOWN SAILING CLUB**  
**LIMITED BY GUARANTEE**  
**(THE "CLUB")**

**PART 1: INTERPRETATION AND LIMITATION OF LIABILITY**

**1. DEFINED TERMS**

1.1. The regulations contained in the Model Articles for Private Companies Limited by Guarantee set out in Schedule 2 of The Companies (Model Articles) Regulations 2008 (SI 3229/2008), shall not apply to the Club.

1.2. In these Articles, unless the context requires otherwise:

<b>Act</b>	means the Companies Act 2006;
<b>AGM</b>	means an annual general meeting of the Club;
<b>Articles</b>	means these Articles of Association, and <b>Article</b> refers to a particular provision in them;
<b>Associate Member</b>	Means a Member of the Club who is not a Club Member, and who therefore neither has voting rights at general meetings nor any other rights to which Members of companies are entitled under the Articles or the Companies Acts, and <b>Associate Membership</b> shall be interpreted; accordingly.
<b>Boating</b>	means sporting, recreational, and other activities carried out in water-borne craft of any description powered by the wind or by mechanical means, and including remote controlled sailing boat, paddle boards, canoes, or kayaks subject to the permissions under any lease granted to the Club;
<b>Byelaws</b>	means Byelaws of the club from time to time proposed by the Directors and approved by the elected committee
<b>Club</b>	Means the Company regulated by these Articles;
<b>Club Member</b>	means every person who agreed to become a Company Member of the Club and whose name is entered in the Club's register of Members, in accordance with section 112 of the Act, and <b>Club Membership</b> shall be interpreted accordingly

<b>Committee</b>	Elected members administrating specific roles;
<b>Companies Acts</b>	means the Companies Acts (as defined in section 2 of the Act), in so far as they apply to the Club;
<b>Director</b>	means a Director of the Club, and includes any person occupying the position of Director, by whatever name called;
<b>Electronic form</b>	has the meaning given in section 1168 of the Act
<b>Full Member</b>	means club members who can participate in Dinghy Sailing, Stand Up Paddle Boarding (SUP) and Remote-Controlled Yachting (RCY). Members shall be either Family, Individual, Honorary, Life, Student/Young Person, Educational, Non-Sailing. Each membership will have full voting rights. (See Bye Law 1(x))
<b>SUP and RCY members</b>	means club members who participate in either or both SUP and RCY. These members shall be either Family, Individual, Student/Young Person, Individual Cadet, Educational, Non-Sailing. These members do not have voting rights. (See Bye Law 1(i))
<b>Temporary Member</b>	means a person who the directors invite to be a member for a period not exceeding one month who pays a nominal fee and has no voting rights
<b>Officers</b>	has the meaning given in Article 6.1;
<b>Ordinary resolution</b>	means a resolution passed by a simple majority of the Full Club Members;
<b>Secretary</b>	means the company secretary of the Club, if appointed;
<b>Special resolution</b>	means a resolution of Full Club Membership passed by a single majority of those present and by proxy
<b>Sub-committee</b>	are for any administrative purpose as agreed by the committee;
<b>Writing</b>	means the representation or reproduction of words, symbols, or other information in a visible form by any method or combination of methods, whether sent or supplied in electronic form or otherwise;

1.3. In these Articles, unless the context otherwise requires:

- 1.3.1. other words or expressions contained in these Articles bear the same meaning as in the Act as in force on the date when these Articles become binding on the Club,

- 1.3.2. words in the singular shall include the plural and, in the plural, shall include the singular; and
- 1.3.3. a reference to one gender shall include a reference to the other genders.
- 1.4. Headings in these Articles are used for convenience only and shall not affect the construction or interpretation of these Articles.
- 1.5. Unless expressly provided otherwise, a reference to a statute, statutory provision or subordinate legislation is a reference to it as it is in force from time to time, taking account of any subordinate legislation from time to time made under it, and any amendment or re- enactment and includes any statute, statutory provision or subordinate legislation which it amends or re-enacts.
- 1.6. A **person** includes a natural person, corporate or unincorporated body (whether or not having separate legal personality) and that person's personal representatives, successors and permitted assigns.
- 1.7. Any phrase introduced by the terms **including, include, in particular** or any similar expression shall be construed as illustrative and shall not limit the sense of the words preceding those terms.

## 2. LIABILITY OF CLUB MEMBERS

- 2.1. The liability of each Club Member is limited to £10, being the amount that each Club Member undertakes to contribute to the assets of the Club in the event of its being wound up while they are Club Members or within one year after they cease to be Club Members, for:
  - 2.1.1. payment of the Club's debts and liabilities contracted before he ceases to be a Club Member.
  - 2.1.2. payment of the costs, charges, and expenses of winding up; and
  - 2.1.3. adjustment of the rights of the contributories among themselves.
  - 2.1.4. **LIMITATION OF CLUB LIABILITY**– Members, their guests and visitors may use the club premises, and any other facilities of the club, entirely at their own risk. No officer or member of the committee or sub-committee of the club or any instructor shall be liable for: -
    - a) any death or personal injury occasioned to any member or third party or
    - b) any loss of or damage to their property including consequential loss, cost or expenses in connection therewith occasioned by the member or by the third party.

Membership of the club and acceptance of these rules by the member will be deemed to constitute consent to the holding of relevant personal data for the purposes of the Data Protection Acts.

## **PART 2: OBJECTS & POWERS**

### **3. OBJECTS**

- 3.1. The Club is established for the following purposes:
  - 3.1.1. To acquire and take overall or any part of the assets and liabilities of the present unincorporated body known as TONBRIDGE TOWN SAILING CLUB.
  - 3.1.2. to promote and facilitate community participation in healthy recreation by the provision of facilities for the sport of Boating, and in particular small boat sailing on Haysden Water or any other suitable water and provide necessary facilities there to.
  - 3.1.3. to maintain the club as an RYA Recognized Training Establishment.
  - 3.1.4. to encourage amateur dinghy racing under the Racing Rules of Sailing (RRS) amended by the Royal Yachting Association (RYA)
  - 3.1.5. to provide social and other facilities for Members as may from time to time be determined by the Directors.

### **4. POWERS**

- 4.1. In pursuance of the object set out in Article 3.1, the Club has the power to:
  - 4.1.1. establish, maintain, and conduct a Boating Club.
  - 4.1.2. promote and hold, either alone or jointly with any other association, Club or persons, meetings, competitions, and regattas for the purpose of competitive Boating and to offer, give, or contribute towards prizes, medals, and awards.
  - 4.1.3. provide advice or information.
  - 4.1.4. co-operate with other bodies.
  - 4.1.5. accept gifts and raise funds.
  - 4.1.6. Borrow money.
  - 4.1.7. give security for loans or other obligations.
  - 4.1.8. acquire, hire, or lease property of any kind, and in particular the water known as Haysden Lake, Tonbridge, Kent, or any other suitable water.
  - 4.1.9. let or dispose of property of any kind.
  - 4.1.10. set aside funds for special purposes or as reserves against future expenditure.
  - 4.1.11. deposit or invest its funds in any manner.

- 4.1.12. delegate the management of investments to a financial expert.
- 4.1.13. insure the property of the Club against any foreseeable risk and take out other insurance policies to protect the Club when required.
- 4.1.14. employ paid or unpaid agents, staff, or advisers.
- 4.1.15. enter into contracts to provide services to or on behalf of other bodies.
- 4.1.16. establish or acquire subsidiary companies.
- 4.1.17. do anything else within the law which promotes or helps to promote the objects set out in Article3.1.

## **PART 3: DIRECTORS**

### **5. DIRECTORS**

- 5.1. The Directors are responsible for the management of the Club's business, for which purpose they may exercise all the powers of the Club.
- 5.2. Directors are elected by the Club Members or co-opted by the Directors, in accordance with any procedures set out in the Byelaws and will other than in exceptional circumstances be the current Commodore, Vice-Commodore, Treasurer and Secretary.
- 5.3. A Director's term of office automatically terminates if he or she:
  - 5.3.1. ceases to be a director by virtue of any provision of the Act or is prohibited from being a director by law.
  - 5.3.2. is absent without notice from five consecutive meetings of the Directors (and is asked by a majority of the other Directors to resign).
  - 5.3.3. is incapable, whether mentally or physically, of managing his/her own affairs.
  - 5.3.4. resigns by written notice to the Directors (but only if at least two Directors will remain in office); or
  - 5.3.5. is removed by Full Club Members.
  - 5.3.6. at an Annual General Meeting has completed five full years in office.
- 5.4. as a director retiring under clause 5.3.6 may not be re-appointed as a director until three full years have elapsed unless the members, at a special meeting vote unanimously to re-appoint them.
- 5.5. the directors will be responsible, for ensuring compliance with all statutory matters required by Companies House

## 6. OFFICERS & COMMITTEE

- 6.1. The Officers of the Club are the **Commodore, Vice-Commodore, Treasurer, and Secretary**, (the Officers), all of whom must be Full Club Members and must also meet any other conditions and comply with any duties and responsibilities set out in any Bye Laws.
- 6.2. Officers and Committee shall be elected by the Club Members at the AGM each year. All Officers shall hold office from the conclusion of the AGM in which they are appointed until the conclusion of the AGM the following calendar year. All Officers shall be eligible to stand for re- election and must be nominated by two members of the club and be willing to stand.
  - 6.2.1 Officers and Committee shall remain in post for a maximum of seven years.
- 6.3. The Committee shall consist of the Directors plus other elected club members to fulfill specific roles as determined by the Directors i.e., Sailing Secretary, Membership Secretary, Social Secretary, Bosun, Coxswain, Training Principal, Rear Commodore, Publicity Secretary.
  - 6.3.1 The Committee shall manage the affairs of the club according to the articles applicable at the time.
  - 6.3.2 The Committee shall make such Byelaws, rules, and regulations as they think fit for the management of any club business.
  - 6.3.3 The Committee may appoint sub-committees for any purposes other than the making of Byelaws and may co-opt or provide for the co-optation of members to any sub-committee.
  - 6.3.4 Proper minutes shall be kept of sub-committees.
  - 6.3.5 Sub-committees shall report at regular intervals to the Committee.
  - 6.3.6 Any matter of dispute not provided for by the rules and Bye Laws shall be referred to the Committee, whose decision shall be final.

## 7. DIRECTORS' PROCEEDINGS

- 7.1. The Directors must hold at least four meetings each year, which may take place at the same time as the general committee meetings.
- 7.2. The quorum for Directors' meetings may be fixed from time to time by a decision of the Directors, but it must never be less than two, and, unless otherwise fixed, it is three.
- 7.3. A meeting of the Directors may be held either in person or by suitable electronic means agreed by the Directors in which all participants may communicate with all the other participants.
- 7.4. The Commodore or (if the Vice-Commodore is unable or unwilling to do so) some other Director chosen by the Directors present presides at each meeting.

- 7.5. Any issue may be determined by a simple majority of the votes cast at a meeting, but a resolution in writing agreed by all the Directors (other than any conflicted Director who has not been authorized to vote) is as valid as a resolution passed at a meeting. For this purpose, the resolution may be contained in more than one document.
- 7.6. Every Director has one vote on each issue and, in case of equality of votes, the chairperson of the meeting has a casting vote.
- 7.7. A procedural defect of which the Directors are unaware at the time does not invalidate decisions taken at a meeting.
- 7.8. The Directors may exercise any powers of the Club which are not reserved to the Club Members.

## **8. DIRECTORS' POWER**

- 8.1. The Directors may delegate any of their functions to Committees or Sub-Committees consisting of two or more individuals appointed by them on such terms as they think fit. All proceedings of Committees or Sub-Committees must be reported promptly to the Directors by one of the appointed individuals. A Director is not required to be a member of a committee or Sub-Committee.
- 8.2. Committees to which the Directors delegate any of their powers must follow procedures which are based as far as they are applicable on those provisions of the Articles which govern the taking of decisions by Directors.
- 8.3. Committees and Sub-Committees should submit reports to or attend Directors' and/or General Committee meetings on at least four occasions in each calendar year, or more regularly if requested, or if they wish to bring important matters to the attention of the Directors or General Committee.

## **9. DIRECTORS' REMUNERATION AND EXPENSES**

- 9.1. Directors may undertake any services for the Club that the Directors decide. Directors are not entitled to any remuneration for their services to the Club as Directors or for any other service which they undertake for the Club.
- 9.2. The Club may pay any reasonable expenses which the Directors properly incur in connection with the discharge of their responsibilities in relation to the Club, or which they incur on behalf of the Company, subject to approval at a Directors' Meeting.

## **10. CONFLICTS OF INTEREST**

- 10.1. The Directors may, in accordance with the requirements set out in Article 10.2, authorize any situation in which a Director has or can have, a director in direct interest that conflicts or possibly may conflict, with the interests of the Club which would, if not authorized, involve a Director breaching his duty under section 175 of the Act to avoid conflicts of interest.
- 10.2. Any authorization under Article 10.1 shall be effective only if:

- 10.2.1. The matter in question shall have been proposed by any Director for consideration in the same way that any other matter may be proposed to the Directors.
  - 10.2.2. Any requirement as to the quorum is met without counting the interested Director; and
  - 10.2.3. the matter was agreed to without the interested Director voting or would have been agreed to if the interested Director's vote had not been counted.
- 10.3. A Director is not required, by reason of being a Director (or because of the fiduciary relationship established by reason of being a Director), to account to the Club for any remuneration, profit or other benefit which he derives from or in connection with a relationship involving a conflict of interests which has been authorized by the Directors in accordance with these Articles or by the Club Members in general meeting (subject in each case to any terms ,limits or conditions attaching to that authorization) and no contract shall be liable to be avoided on such grounds.
  - 10.4. If a proposed decision of the Directors is concerned with an actual or proposed transaction or arrangement with the Club in which a Director is interested, that Director is not to be counted as participating in the decision-making process for quorum or voting purposes, unless the Director's interest cannot reasonably be regarded as likely to give rise to a conflict of interest.
  - 10.5. Where the number of non-conflicted Directors is less than the quorum for the purposes of approving a resolution authorizing any situation or transaction constituting a conflict as anticipated by the Companies Acts, the quorum shall be all the disinterested Directors.
  - 10.6. When all the Directors of the Club are conflicted, the Club shall pass the conflict to the Club Members for approval by ordinary resolution.

## **PART 4: MEMBERSHIP**

### **11. APPLICATIONS FOR MEMBERSHIP**

- 11.1. Membership is open to any individual interested in the sport of Boating. Membership is not transferable.
- 11.2. The classes of membership available shall be as stated in the Clubs' Byelaws
- 11.3. No person shall become a Member unless:
  - 11.3.1 that person has completed an application for Membership in a form approved by the Directors from time to time; and
  - 11.3.2 the Membership Secretary has approved the application.
- 11.4 Membership is also subject to any subscriptions or affiliation fees that may be set by the Directors from time to time.

- 11.5 Every person who, at the date of incorporation of the Club, had paid a subscription fee to, and was a Member of, the unincorporated Club known as Tonbridge Town Sailing Club referred to in Article 3.1.1, and who, on or before 1<sup>st</sup> March 2020 or during such extended period as the Directors may determine, signs and delivers to the Club the form of Membership prescribed by the Directors, shall be a Full Member of the Club from that date.
- 11.6 The Directors may establish different classes of Membership and decide who will be eligible for admission to them and what their rights and obligations will be.

## **12 TERMINATION OF MEMBERSHIP**

- 12.3 A Member may withdraw from Membership by giving 7 days notice to the Club in writing.
- 12.4 A person's Membership terminates when that person dies or ceases to exist.
- 12.5 The Directors may terminate the Membership of any Member without his consent by giving him written notice if, in the reasonable opinion of the Directors:
- 12.5.1 he is guilty of conduct which has or is likely to have a serious adverse effect on the Club or bring the Club or any or all of the Members and Directors into disrepute.
  - 12.5.2 he has acted or has threatened to act in a manner which is contrary to the interests of the Club as a whole; or
  - 12.5.3 he has failed to observe the terms of these Articles and any Byelaws from time to time.
- 12.6 If the Directors wish to terminate a person's Membership in accordance with Article 12.3, they must give notice to that Member and provide the Member with the opportunity to be heard in writing or in person as to why his Membership should not be terminated. The Directors must consider any representations made by the Member and inform the Member of their decision following such consideration.
- 12.7 A Member whose Membership is terminated or who withdraws from membership shall not be entitled to a refund of any subscription or Membership fee and shall remain liable to pay to the Club any subscription or other sum owed by him.

## **13 GENERAL MEETINGS**

- 13.1 Club Members are entitled to attend general meetings in person or by proxy (but only if the appointment of a proxy is in writing and notified to the Secretary before the commencement of the meeting).
- 13.2 The Club must hold a general meeting as an AGM in February or March each year in addition to any other general meetings in that year and must specify the meeting as the AGM in the notices calling it. The first AGM must be held within 18 months after the Club's incorporation.

- 13.3 At the AGM Members must:
- 13.3.1 receive the accounts of the Club for the previous financial year.
  - 13.3.2 receive a report on the Club's activities.
  - 13.3.3 elect Directors and Committee members to fill the vacancies arising.
  - 13.3.4 appoint Reviewers to review the accounts for the Club.
  - 13.3.5 AGM's or EGM's may be held remotely as circumstances may dictate.
- 13.4 Members may also, from time to time:
- 13.4.1 discuss and determine any business put before them by the Directors or set out in a valid request by the Club Members to call a general meeting pursuant to Article 13.5; and
  - 13.4.2 in particular, consider and determine whether to approve any Byelaws put before them by the Directors, which are consistent with these Articles and the Act, to govern:
    - 13.4.2.1 classes and conditions of Membership.
    - 13.4.2.2 the entrance fees, subscriptions and other fees or payments to be made by Members and guests.
    - 13.4.2.3 the procedures for dealing with disciplinary action against Members, and/or for the suspension, expulsion of Members.
    - 13.4.2.4 the procedures for general meetings and meetings of the Directors and Committees of the Directors in so far as such procedure is not regulated by the Articles; and
    - 13.4.2.5 matters relating to the use of the Club's premises.
- 13.5 A general meeting may be called by the Directors at any time and must be called within 21 days of a written request from at least 10% of the Club Membership or (where no general meeting has been held within the last year) at least 5% of the Club Membership.
- 13.6 General meetings are called on at least 14 and not more than 28 clear days written notice indicating the business to be discussed and (if any resolutions are to be proposed) setting out the terms of the proposed resolutions.
- 13.7 There is a quorum at a general meeting if the number of Full Club Members present in person or by proxy represent at least twenty-five Full Club members. In the event of there not being a quorum at an Annual General Meeting, the Chairman of the meeting may propose either that the meeting be adjourned for four weeks, when the memberships represented in person at the adjourned meeting shall constitute a quorum; or may ask those present to approve that they shall represent a quorum.

- 13.8 The Commodore at a general meeting is elected by the Full Club Members present in person or by proxy in his/her capacity as a Full Club Member and not as proxy for another Club Member.
- 13.9 Every Full Club Member present in person or by proxy has one vote on each issue.
- 13.10 Except where otherwise provided by these Articles or the Companies Acts, a written resolution (whether an ordinary or a special resolution) is as valid as an equivalent resolution passed at a general meeting. For this purpose, the written resolution may be set out in more than one document.
- 13.11 A technical defect in the appointment of a Club Member of which the Club Members are unaware at the time does not invalidate a decision taken at a general meeting or a written resolution of the Club Members.
- 13.12 Any member wishing to have a motion included in the notice of the AGM shall notify the Secretary in writing not less than 21 days before the dates set, giving the text of such motion.
- 13.13 All such alterations and any amendments thereto which may be proposed and seconded shall be put to a vote of the meeting, and provided that on a show of hands, or if demanded, on a poll, a majority of two thirds cast in favour, the alteration shall be deemed to be passed.

## **PART 5: ADMINISTRATIVE ARRANGEMENTS**

### **14 RECORDS AND ACCOUNTS**

- 14.1 The Directors must comply with the requirements of the Companies Acts as to keeping records, the independent review of accounts and the preparation and transmission to the Registrar of Companies of information required by law including:
  - 14.1.1 Annual returns.
  - 14.1.2 annual reports; and
  - 14.1.3 annual statements of account.
- 14.2 The Directors must also keep records of:
  - 14.2.1 all proceedings at meetings of the Directors.
  - 14.2.2 all resolutions in writing.
  - 14.2.3 all reports of Committees; and
  - 14.2.4 all professional advice obtained.
- 14.3 Accounting records relating to the Club must be made available for inspection by any Director at any time during normal office hours and may be made available for inspection by Members who are not Directors if the Directors so decide.
- 14.4 A copy of the Club's Governing Documents and latest available statement of account must be supplied on request to any Director.

## **15 INDEMNITY**

- 15.1 Subject to Article 15.2, a director or former director of the Club may be indemnified out of the Club's assets against:
- 15.1.1 any liability incurred by that Director in connection with any negligence, default, breach of duty or breach of trust in relation to the Club.
  - 15.1.2 any other liability incurred by that Director as an Officer of the Club.
- 15.2 This Article 15 does not authorize any indemnity which would be prohibited or rendered void by any provision of the Companies Acts or by any other provision of law.

## **16 COMMUNICATIONS**

- 16.1 Notices and other documents to be served on Members or Directors under these Articles or the Companies Acts may be served:
- 16.1.1 By hand.
  - 16.1.2 By post.
  - 16.1.3 by suitable electronic means; or
  - 16.1.4 through publication in the Club's newsletter and on the Club's website.
- 16.2 The only address at which a member is entitled to receive notices sent by post is an address in the U.K. shown in the register of members.
- 16.3 Any notice given in accordance with these Articles is to be treated for all purposes as having been received:
- 16.3.1 24 hours after being sent by electronic means, posted on the Club's website, or delivered by hand to the relevant address.
  - 16.3.2 two clear days after being sent by first class post to that address.
  - 16.3.3 Three clear days after being sent by second class post to that address.
  - 16.3.4 immediately on being handed to the recipient personally; or, if earlier,
  - 16.3.5 as soon as the recipient acknowledges actual receipt.
- 16.4 A technical defect in service of which the Directors are unaware at the time does not invalidate decisions taken at a meeting.

## **17 AMENDING THE ARTICLES**

17.1 no amendments may be made to this Article 17 or to Articles 3, 18 and 19 without a single majority vote by those present and by proxy

17.2 subject to article 17.1 the articles may be amended by special resolution and a simple majority vote for those present and by proxy

## **18 PROFITS NOT TO BE DISTRIBUTED**

- 18.1 The income and property of the Club shall be applied solely in promoting the objects of the Club as set out in Article 3.1.
- 18.2 No dividends or bonus may be paid, or capital otherwise returned to the Members, provided that nothing in these Articles shall prevent any payment in good faith by the Club of:
- 18.2.1 reasonable and proper remuneration to any Member, Officer, or servant of the Club for any services rendered to the Club.
  - 18.2.2 Interest on money lent by any Member of the Club or Director at a reasonable and proper rate per annum not above the published base lending rate of a clearing bank to be selected by the Directors.
  - 18.2.3 reasonable and proper rent for premises demised or let by any Member or Director; or
  - 18.2.4 reasonable out-of-pocket expenses properly incurred by any Director.

## **19 DISSOLUTION**

- 19.1 If the Club is wound up or dissolved and after all its debts and liabilities have been satisfied there remains any property it shall not be paid to or distributed among the Members of the Club, but shall be given or transferred, as the sole discretion of the Directors, to:
- 19.1.1 a charity and/or
  - 19.1.2 some other Club with purposes similar to those of the Club and/or
  - 19.1.3 the national governing body for the sport of yachting for use by that organisation for related community sports.

21<sup>st</sup> Feb 2025- Changes from Articles 24<sup>th</sup> Feb 2023.

Changes to Section 5. Title changed, paragraph 5.3.6 and 5.3.7 added. Existing section 5.4 re-numbered 5.5 and a new section 5.4 inserted.

Changes to Section 6. Title changed, and a new section 6.2.2 added

20<sup>th</sup> Feb 2026- Changes from articles 21<sup>st</sup> Feb 2025

Definition of Byelaws, full members, addition of temporary member, removal of company secretary, termination of membership.